

Q1 Presentation 2023

We create value and contribute to improved quality of life in Life Science



















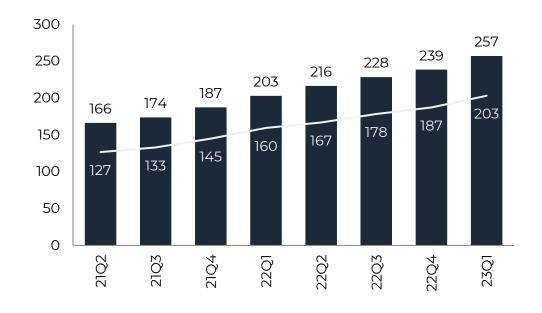
Sales and EBITDA rolling 12 months by quarter

The Group's net sales LTM (MSEK)

excluding one-time effects



The Group's EBITDA and EBITA (line) LTM (MSEK) excluding one-time effects

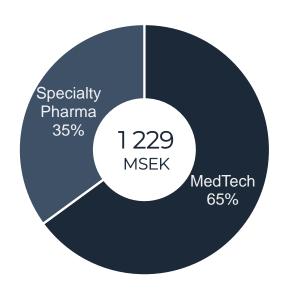




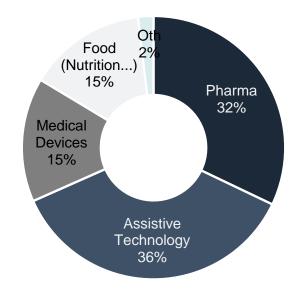
MedCap | An active investor in Life Science companies

First Quarter 2023

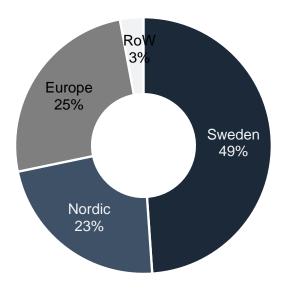
Sales by Business Area



Sales by Product Category



Sales by Market





MedCap Platforms

Assistive Technology



Simplifying life for people with special needs

Position

Markets

- Prevalence of e.g. Autism, ADHD, Dementia
- Independence, accessibility, and mobility
- Aging population
- Nordics, Netherlands, UK, Global Exports

MedTech

Diagnostic ECG



Digitalizing work-flow with easy to use ECG

- Cardio diagnostics
- Hospital digitalization and integration

 Nordics, Germany, Europe Exports

MedTech

Probiotics, Nutrition CDMO and Packaging



Partner for contract manufacturing

- Wellness
- Fitness

Nordics

■ MedTech **⊿**

Components for medical imaging



Partner for carbon fiber engineering & manufact'ng

- · Medical imaging
- Mammography

Europe, USA

MedTech

Pharma & CDMO



Developing and marketing specialty pharma in Nordics

- Pharmaceutical demand in e.g Infection; Acute care; ADHD; Substance abuse
- Pharmaceutical shortages
- Nordics, Outlicensing in Europe

Specialty Pharma



Highlights Q1

- Sales growth by 45% organic growth more than half and the acquisition of AdderaCare
- Strong demand and good performance in both business areas – significant uplift in Pharma
- EBITDA increased by 33% excluding one-time effects of 15.4 MSEK
- EBITDA-margin of 20% which is 2 ppt lower after excluding one-time effects
- Acquisition cost synergies of ~14 MSEK implemented, of which half will impact 2023
- Solid balance sheet; Net Debt / EBITDA ratio
 - IFRS16: 0.4 (0.5)
 - Excl IFRS16: -0.3 (-0.4)





Sales and EBITDA by quarter





| 18 |
|-----------------|
| MEDCAP INVESTOR |

- Excluding one-time effects
- IFRS16 incl. from Q1 2019

| | Q1 | R12 |
|------------------|------|------|
| Net Sales growth | +45% | +28% |
| EBITDA growth | +33% | +27% |
| EBITDA-margin | 20% | 21% |

Excluding one-time effects

MedTech Q1

- EBITDA growth of 8% excl. one-time effects
- Margin at 21% excl one-time effects, lower due to new mix mainly through acquisition
- Assistive Tech cluster: Good demand in Abilia; integration on plan with ~14 MSEK synergies of which half in '23; seasonality in acquired entities, and weaker sales in one of the entities
- Cardiolex: Vacuum continue to perform well; intensive period for MDR and product maintenance burden profitability
- Inpac: Strong demand in Nutrition; construction started of new manufacturing site
- Multi-Ply: Sales decline at key customer expected to temporarily affect 2023, partially offset by growth on other customers

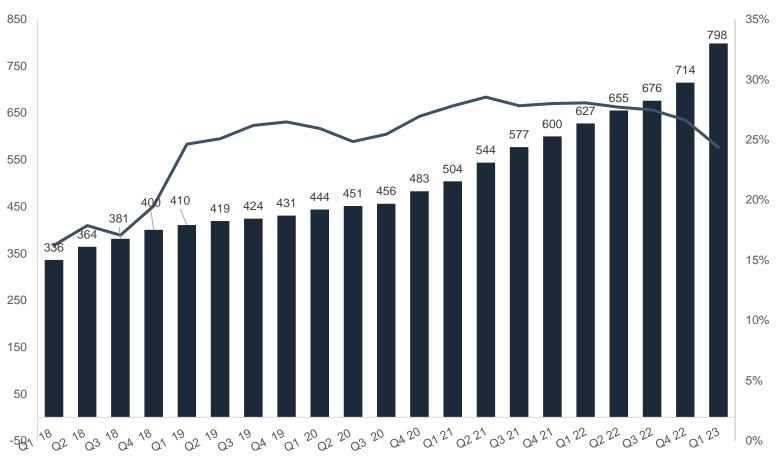
| | Q1 2023 | | R12 | |
|---------------------|---------|----------|-------|----------|
| Net Sales (MSEK) | 259.1 | +48% | 798.1 | +27% |
| EBITDA (MSEK) | 53.2 | +8% | 194.3 | +10% |
| EBITDA- margin | 21% | -7.5 ppt | 24% | -3.7 ppt |

Excluding one-time effects



MedTech | Sales and EBITDA rolling 12 months by quarter

Net Sales and EBITDA-margin – Rolling 12 months MSEK



- R12 Net sales +27%, primarily driven by good demand and the acquisition of AdderaCare
- R12 EBITDA +10%

Excluding one-time effects IFRS16 incl. from Q1 2019.



Specialty Pharma Q1

- EBITDA growth of 123%
- EBITDA margin at 22.1%
- Strong sales growth in the registered pharma portfolio (representing 55% of Sales)
- Growth of top 8 products by 42%, driven by Cresemba, Melatonin, Fenylefrin och Efedrin
- Good demand for Non-license pharmaceuticals
- CDMO's external sales increased (representing 23% of Sales)
- Higher GM due to product mix

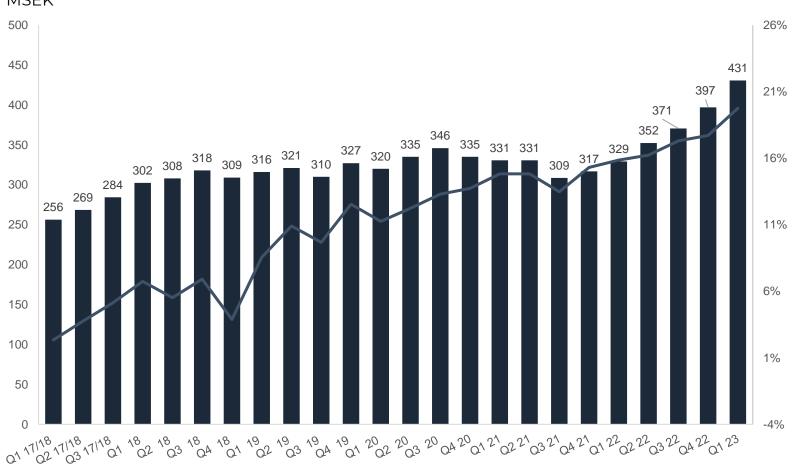
| | Q1 2023 | | R1 | 2 |
|---------------------|---------|----------|-------|----------|
| Net Sales (MSEK) | 121.2 | +38% | 430.6 | 31% |
| EBITDA (MSEK) | 26.7 | +123% | 85.0 | 63% |
| EBITDA- margin | 22.1% | +8.3 ppt | 19,7% | +3,9 ppt |

Excluding one-time effects



Specialty Pharma | Sales and EBITDA rolling 12 months by quarter

Net Sales and EBITDA-margin – Rolling 12 months MSEK



- R12 Net sales +31%
- R12 EBITDA +63%

Excluding one-time effects IFRS16 incl. from Q1 2019.



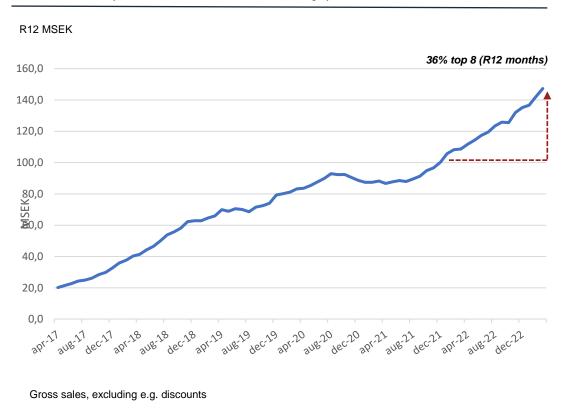
Sales development for portfolio of Specialty Pharma products

Portfolio of attractive products

Attractive platform of own & partner products, pipeline with new product launches, established expertise in product development and experience from registration processes. Prioritized area for strategic acquisitions

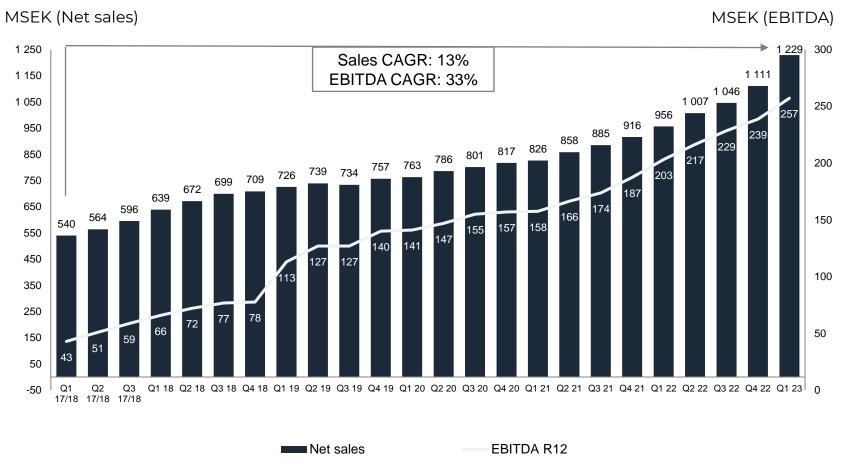


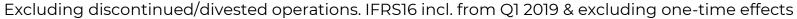
Sales development for selection of key products





Sales and EBITDA rolling 12 months by quarter

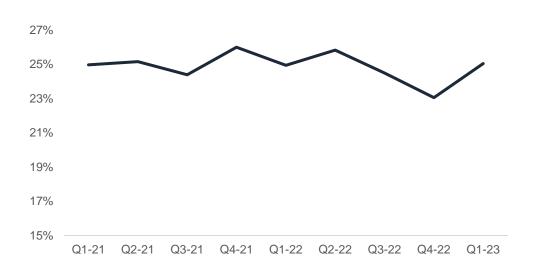






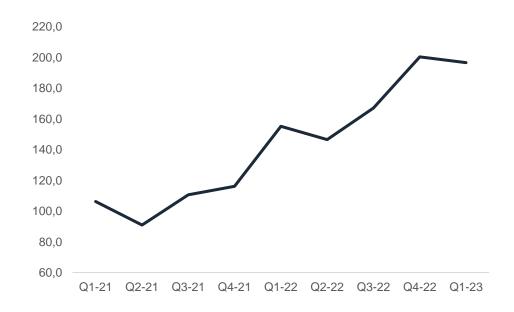
Working capital and Cash flow

Working capital/Net sales R12



Working capital defined as inventory + account receivables – account payables

Operating cash flow R12



Includes divestment of product (D-vitamin), 20 mSEK, in Q3 2022



Financial Targets





Investment strategy

Scope

Life Science

Europe

HQ in Northern Europe; Add-ons globally

Small / Mid-size Businesses
Sales <50 mEUR

Majority Owner

51-100% Ownership

Long-term

Buy & Build | No exit horizon

What we look for



Self-funded and Cost control



Thank You!

Q & A



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